



A community approach to  
understanding the early childhood  
education workforce

# Executive Report



Une approche communautaire pour  
comprendre la main-d'œuvre dans le  
domaine de l'éducation de la petite enfance

# Rapport exécutif



# Meet the KON Team!

Dr. Emis Akbari  
**Principal  
Investigator**



Kerry McCuaig  
**Principal  
Investigator**



Michelle Schurter  
**Partnership  
Liaison**



Stacey Mudie  
**Project  
Coordinator**



Dr. Petr Varmuza  
**Quantitative Policy  
Analyst**



Sophia Akbari  
**Qualitative Policy  
Analyst**



# **Knowing Our Numbers** is a community approach to understanding the early childhood education workforce in Ontario



43/47 Ontario regions signed on to KON to support evidence-based policy planning



Captures the voices of the workforce across Ontario to better understand the challenges the sector faces



Within child care, FDK, EarlyON, licensed home providers, supervisors and directors, RECEs and non-RECEs



Regional reports capture the unique local challenges

# Study Details

## The Workforce Survey

The survey was developed and reviewed by our equity consultant. Regions provided two rounds of feedback



## Survey Release

The CECE and regional governments released the survey on September 11, 2023



Feasibility of 2<sup>nd</sup> wave of data collection



## Translation

Prescott & Russell provided French translation

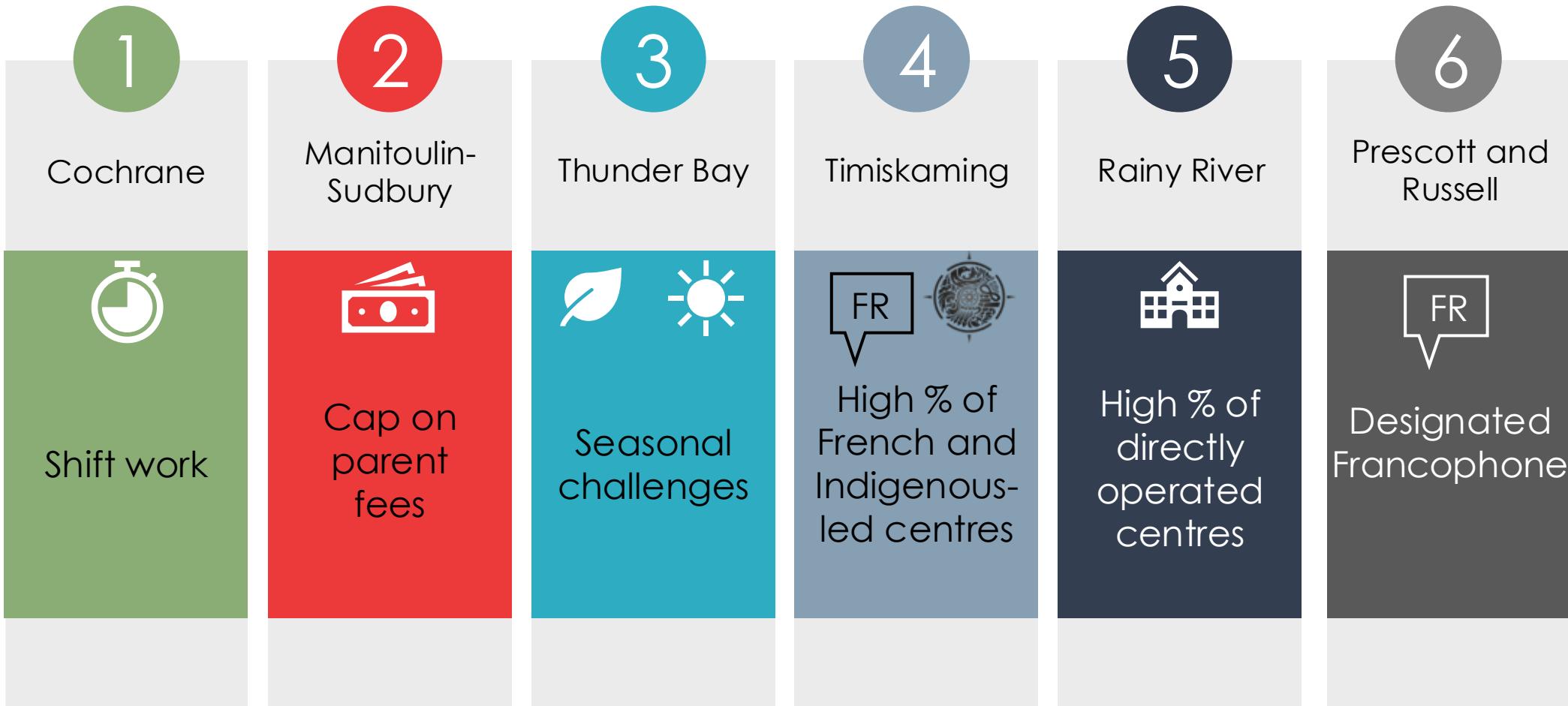
## Northern Focus Groups

We conducted 5 focus groups in Northern regions with a 6<sup>th</sup> added to capture the Francophone experience

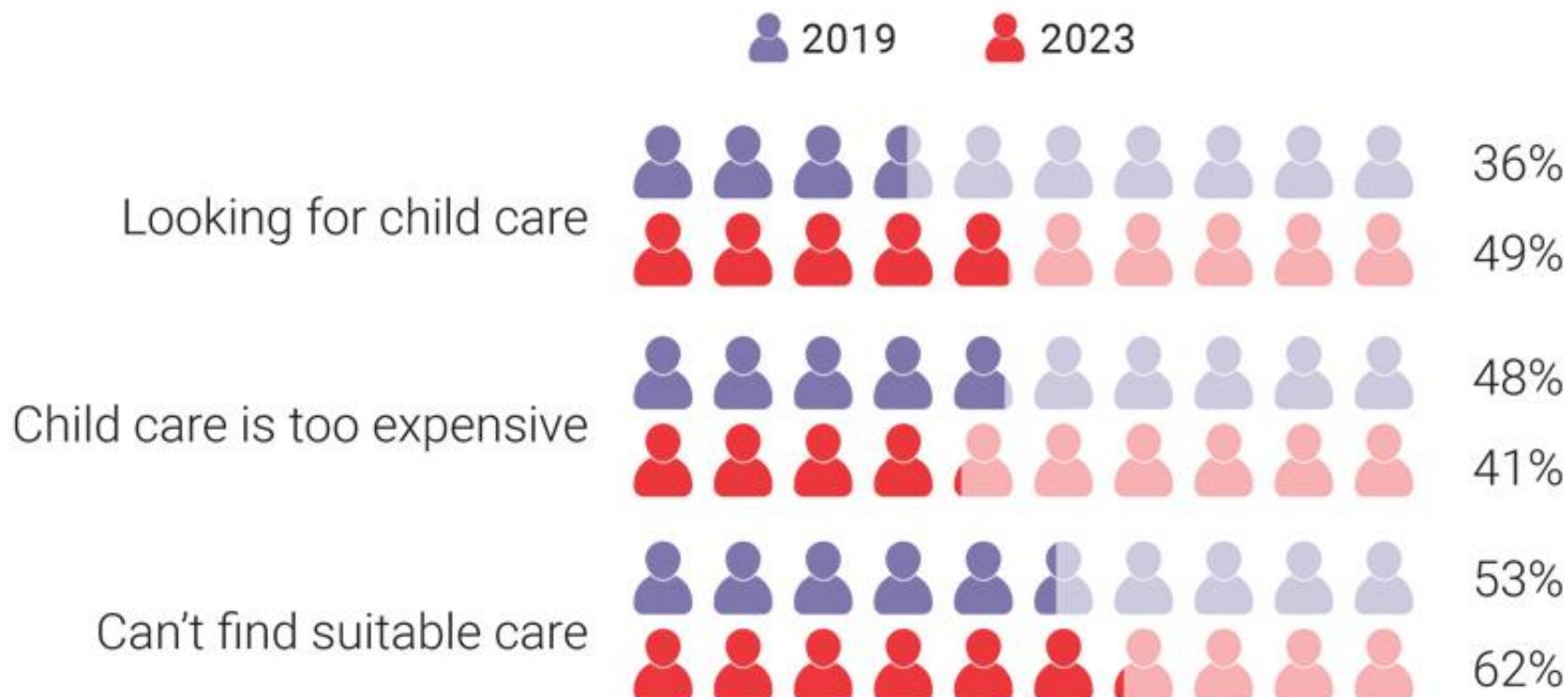
# Focus Groups



# Selected Regions







Source: Statistics Canada. Child care arrangements, 2023.

# 302,000

work as early childhood educators,  
early childhood assistants, or  
home child care providers



**1.6%**  
of Canadian workforce



**2.3%**  
of Quebec workforce



**76%**  
work full-time



**95%**  
identify as female



**2/3**  
have at least one child



**25%** of child care workers  
are self-employed  
**15%** of workers in all other  
occupations are self-employed



**32**  
average age



**50%**  
are married or  
living common law



**1/3** of child care workers  
are immigrants  
**1/4** of workers in all other  
occupations are immigrants



**5%** of child care workers identify  
as Indigenous  
**4%** of workers in all other occupations  
identify as Indigenous



**90%**  
of child care centres have difficulties  
filling vacant positions

## 5,150,110

children 0-12 years old in Canada

**821,298** attend licensed child care centres  
**96,677** attend licensed home care

Sources:

Seward, B., Dhuey, E., Pan, A. (2023). [The Big Short: Expansion of Early Childhood Education in Post-Pandemic Canada](#).

Statistics Canada. [Child care workers in Canada \(2021\)](#).

Statistics Canada. [Number of children in Canada \(2021\)](#).

Statistics Canada. [Canadian Survey on the Provision of Child Care Services \(2022\)](#).



**>75,000**

are employed in the early education workforce in Ontario, including home providers



Early childhood educators



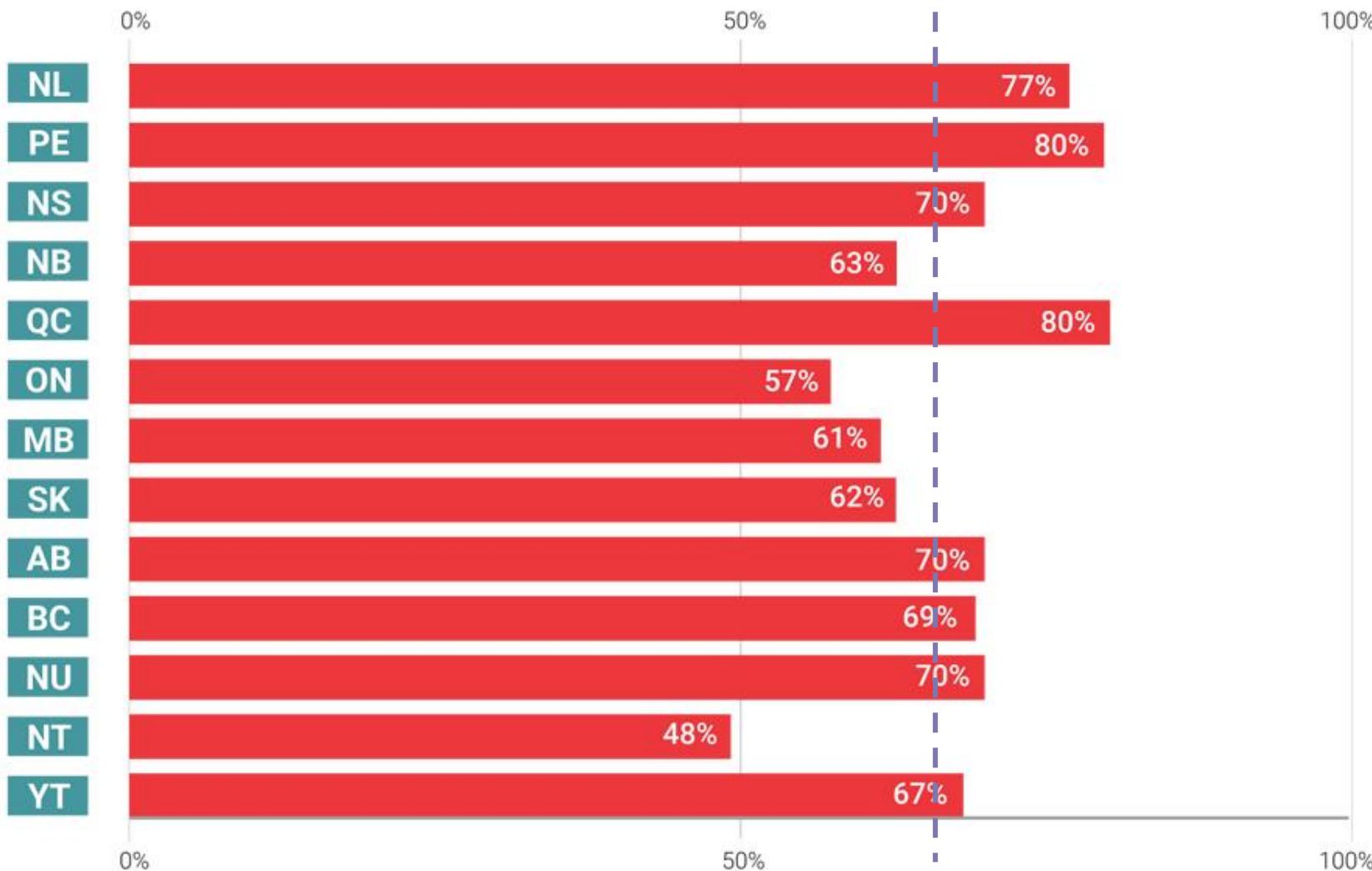
All occupations

Full-time workers	<b>77%</b>	<b>81%</b>
Part-time workers	<b>23%</b>	<b>19%</b>

Average weeks worked by those working part of the year	<b>37</b>	<b>43</b>
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## ECE Annual Wage Rate as Per Cent of Teacher Wage 2023



<sup>a</sup> ECE wages based on government-supported compensation for an FTE staff with legislated credentials and five years of experience.

<sup>b</sup> Teacher wages are based on the latest collective agreement for staff at Level 5, with 5 years of experience.

Source: Akbari, E., McCuaig, K., & Mehta, S. (2024). *The Early Childhood Education Report 2023*. Ontario Institute for Studies in Education/University of Toronto.

## Policy and Per Cent Change in ECE Annual Wages (2020 to 2023)

Province/territory	Annual wage rate 2020	Annual wage rate 2023	Per cent change	Policy
NL	\$37,253	\$50,915	37%	Mandated wage grid
PE	\$42,765	\$64,085	50%	Mandated wage grid
NS	\$34,196	\$48,727	42%	Mandated wage grid
NB	\$42,369	\$46,313	9%	Mandated wage grid
QC	\$52,312	\$56,655	4%	Mandated wage grid
<b>ON</b>	<b>\$43,243</b>	<b>\$44,512</b>	<b>3%</b>	<b>Wage floor/ Wage Enhancement Grant</b>
MB	\$43,826	\$49,441	13%	Wage guidelines
SK	\$33,280	\$46,176	39%	Wage supplement
AB	\$34,691	\$56,140	62%	Wage supplement
BC	\$41,848	\$51,376	23%	Wage supplement
NU	\$50,502	\$71,531	42%	Mandated wage grid
NT	\$40,384	\$49,634	23%	Wage supplement <i>Wage grid in development</i>
YT	\$67,038	\$68,598	2%	Wage supplement

Note: ECE wages based on government-supported compensation for a FTE staff with legislated credentials with 5 years of experience.

Source: Akbari, E., McCuaig, K., & Mehta, S. (2024). *The Early Childhood Education Report 2023*. Ontario Institute for Studies in Education/University of Toronto.



Median Hourly Wages for Licensed Practical Nurses  
and Paralegals by Region

Community/area	Licensed practical nurses <sup>a</sup>	Paralegals <sup>b</sup>
Ontario	\$30.00	\$32.44
Hamilton–Niagara Peninsula	\$30.81	\$27.88
Kingston–Pembroke	\$28.00	\$32.44
Kitchener–Waterloo–Barrie	\$30.10	\$32.44
London	\$31.00	\$30.16
Muskoka–Kawarthas	\$30.00	N/A
Northeast	\$28.00	\$27.67
Northwest	\$30.25	N/A
Ottawa	\$29.00	\$31.25
Stratford–Bruce Peninsula	\$30.10	\$32.44
Toronto	\$30.00	\$35.26
Windsor–Sarnia	\$26.00	N/A

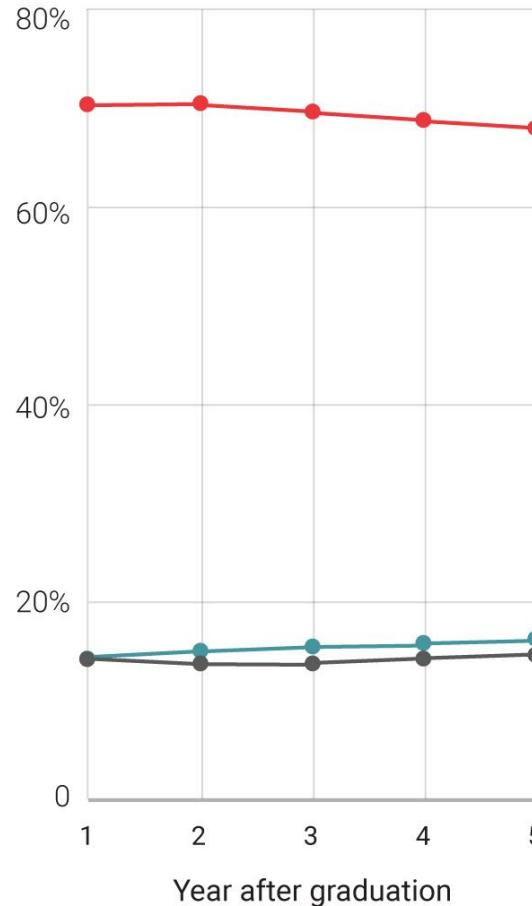
<sup>a</sup> Government of Canada. Labour Force Survey. Licensed Practical Nurse (L.P.N.) in Ontario. NOC 32101. Reference period 2021–2022. Retrieved from: <https://www.jobbank.gc.ca/marketreport/wages-occupation/4383/ON>

<sup>b</sup> Government of Canada. Labour Force Survey. Paralegal in Ontario. NOC 42200. Reference period 2021–2022. Retrieved from: <https://www.jobbank.gc.ca/marketreport/wages-occupation/16074/ON>

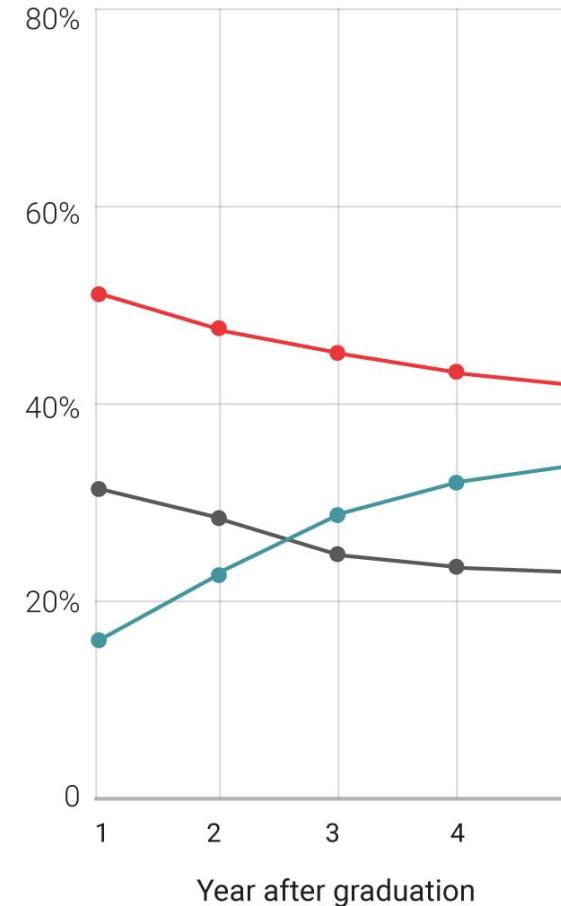


● Work in child care   ● Work in education   ● Work in other sectors

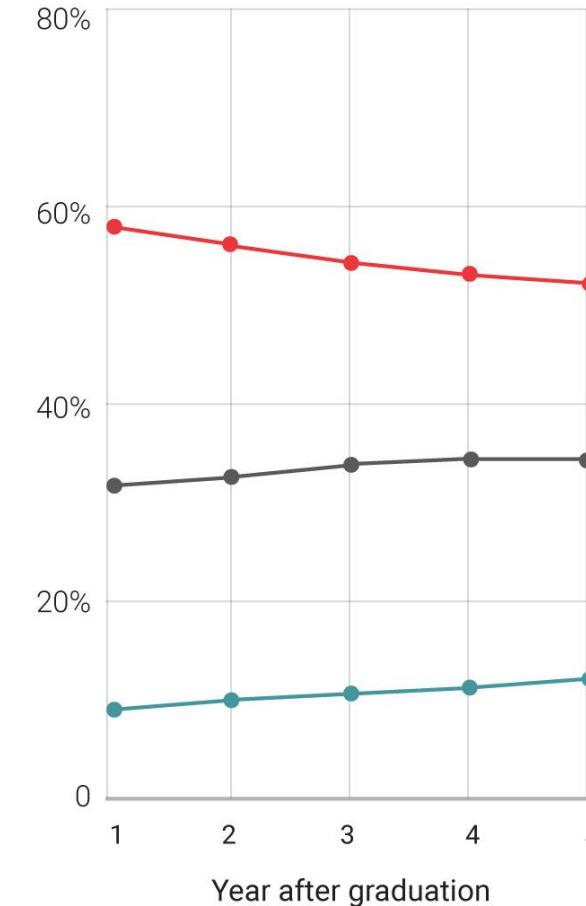
Quebec



Ontario



Rest of Canada





## Good Standing Registered Early Childhood Educators in Ontario

Data from the CECE



Fiscal year <sup>a</sup>	# of employed CECE members <sup>b,c</sup>	# of CECE members working in LCC <sup>b</sup>	Percentage of employed members working in LCC	# of CECE members <sup>d</sup>	# of new members <sup>d</sup>	# of LCC members who left the sector that year <sup>d</sup>
2023–2024	52,038	28,776	55%	61,661 <sup>e</sup>	2,527 <sup>e</sup>	825 <sup>e</sup>
2022–2023	50,413	29,041	58%	61,171	5,192	2,463
2021–2022	48,555	27,005	56%	59,547	5,468	2,200
2020–2021	49,942	27,546	55%	58,867	4,335	421
2019–2020	49,939	29,070	58%	57,594	5,599	1,329

Note: LCC = licensed child care

<sup>a</sup> Begins July 1 and ends June 30.

<sup>b</sup> As of October 31 of each fiscal year.

<sup>c</sup> Captures only members who renew after their first year of registration. The CECE does not collect employment information from new members.

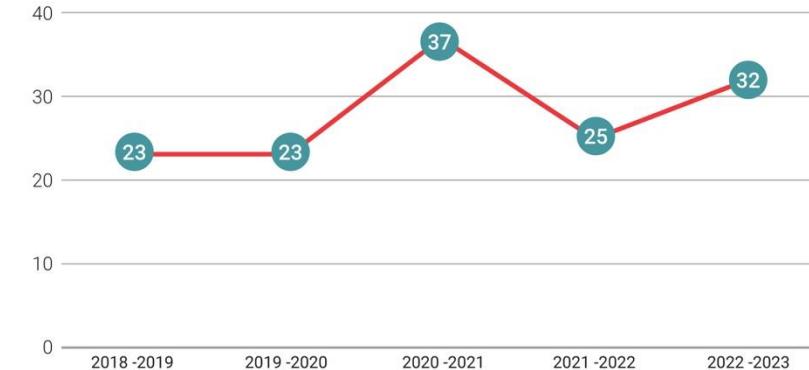
<sup>d</sup> As of June 30 of each fiscal year. Includes new members and unemployed members.

<sup>e</sup> As of December 2023.



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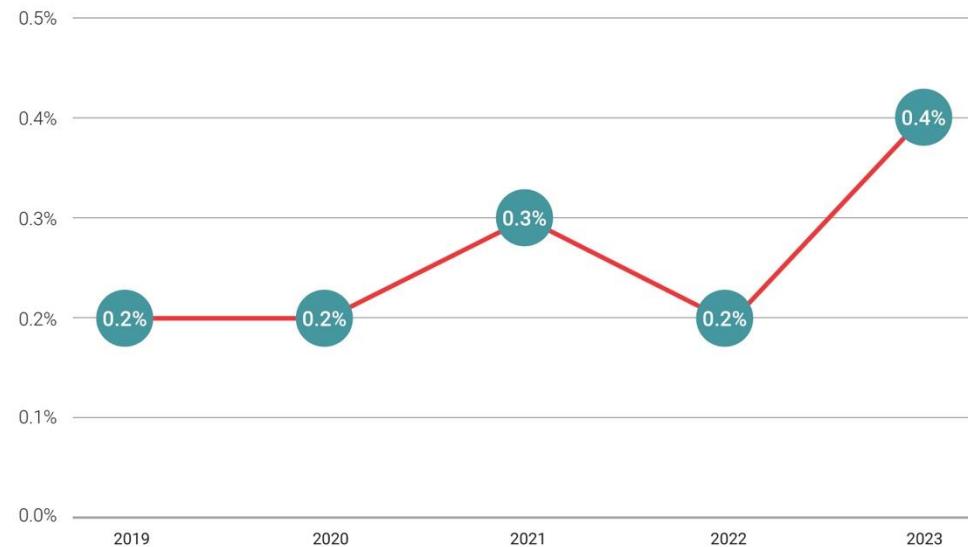
### Number of Behaviour Guidance Complaints to the CECE as a Percentage of all Complaints (2018 to 2023)



Source: College of Early Childhood Educators. Annual Reports. Retrieved from: <https://www.college-ece.ca/about-us/annual-reports/>

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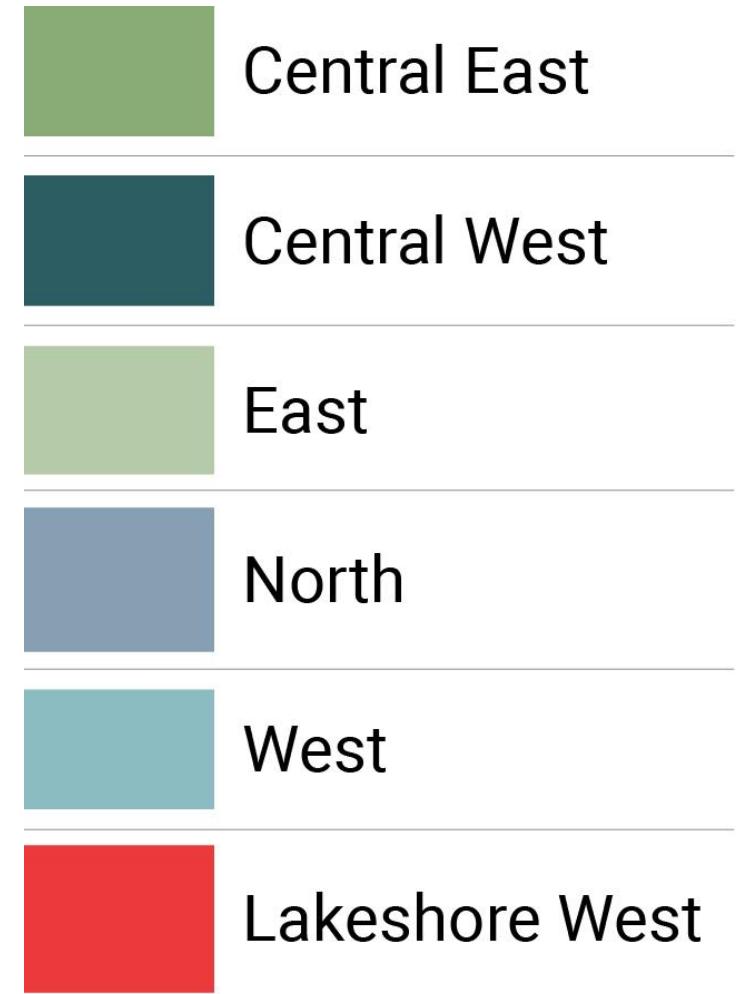
### Percentage of Behaviour Guidance Concerns Compared to Total CECE Membership (2019 to 2023)



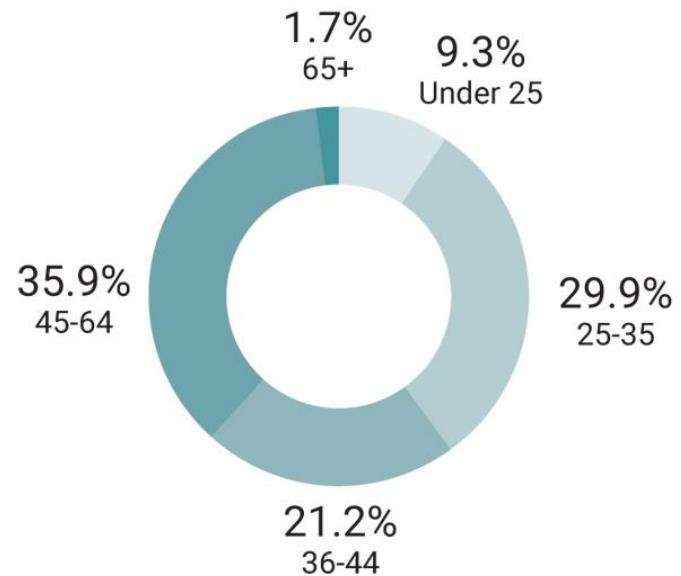
Source: Data provided by the College of Early Childhood Educators.



# Findings



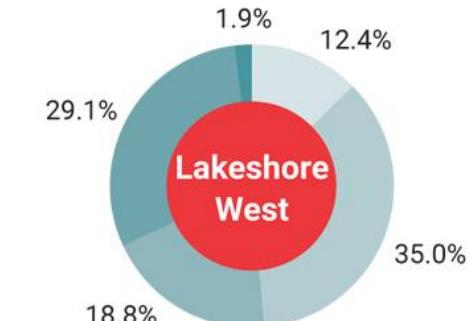
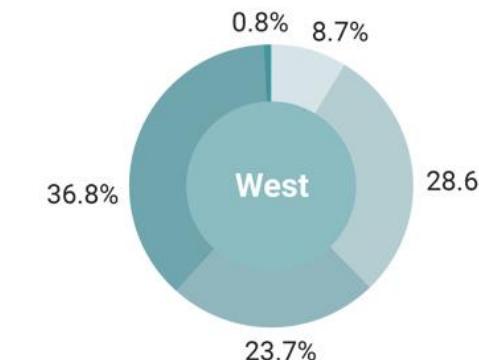
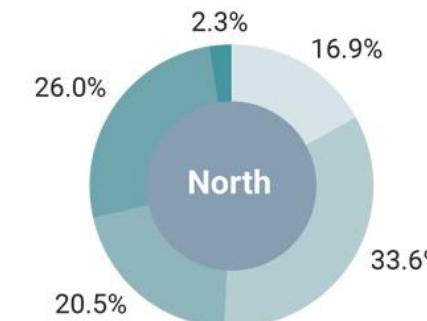
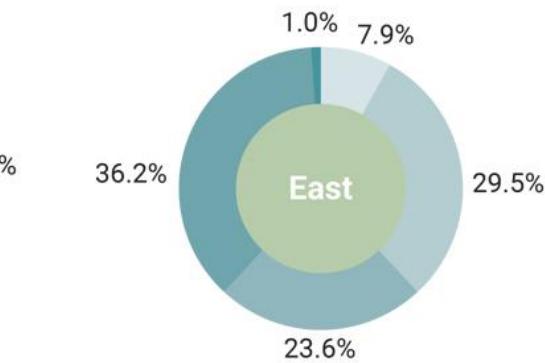
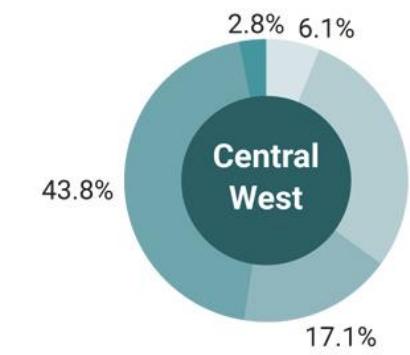
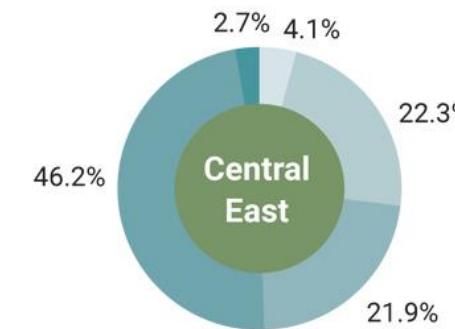
## Age Distribution of RECE and non-RECE Participants





**knowing  
numbers** | **Percentage Age Distribution by Region**  
**All Respondents**

Under 25 25-35 36-44 45-64 Over 64



**Totals across regions:**

Age Group	Percentage
Under 25	9.3%
25-35	29.9%
36-44	21.2%
45-64	35.9%
Over 64	1.7%

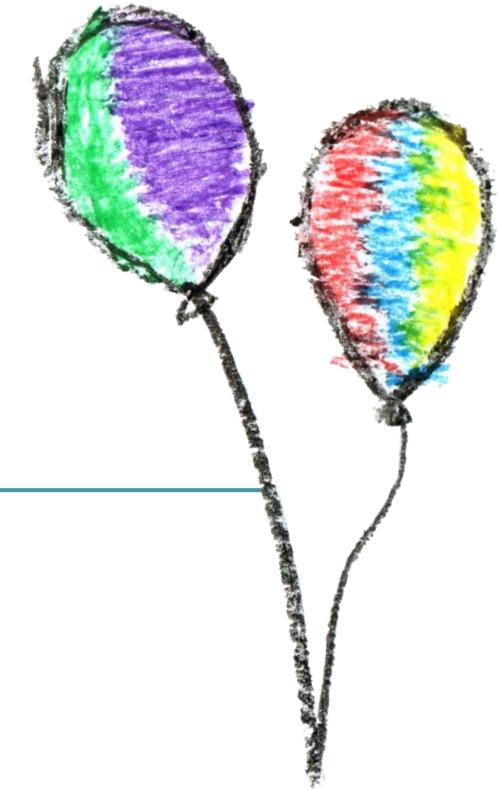
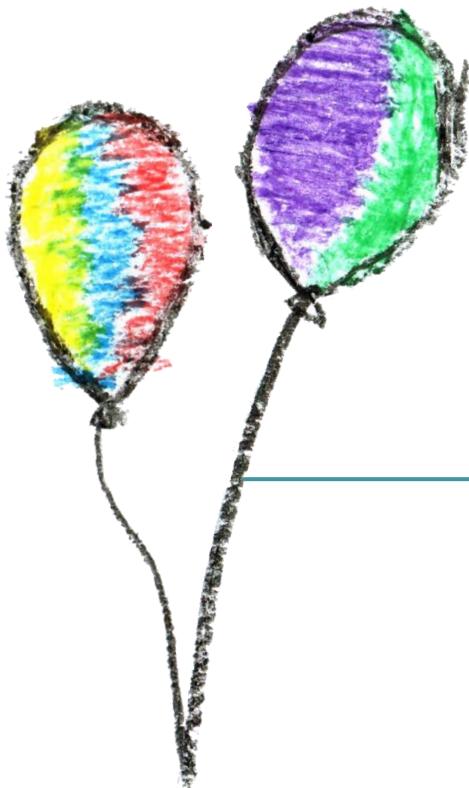
Note: Numbers do not sum to 100% due to missing data.

25+ years old

21.7%

Under 25 years old

39.1%



Single-site programs

28.9%

Multi-site programs

20.2%

Multi-service agencies

17.2%

	Auspice					Average across auspice
	For-profit	Non-profit	CMSM/DSSAB	FDK		
Central East	10.8	15.6	18.0	18.3	15.1	
Central West	10.5	15.1	20.9	18.5	14.9	
East	11.0	14.6	15.6	19.1	14.7	
North	5.2	13.4	13.8	16.7	12.9	
West	10.7	15.4	18.8	17.8	15.2	
Lakeshore West	10.4	12.5	20.9	18.9	12.7	
<b>Average across regions</b>	<b>10.3</b>	<b>14.5</b>	<b>17.8</b>	<b>18.3</b>	<b>14.3</b>	

CMSM/DSSAB programs are directly operated by the regional government. Staff are public employees.

FDK = Full-day Kindergarten

# Compensation



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## Participant-Reported Hourly Wages by Auspice

All respondents, in descending order, by median wage

	Average	Minimum	25 <sup>th</sup> percentile	Median	75 <sup>th</sup> percentile
Post-secondary institution	\$29.17	\$18.00	\$25.00	\$30.00	\$32.00
CMSM/DSSAB	\$30.02	\$17.00	\$25.00	\$29.00	\$34.00
Non-profit	\$24.54	\$16.00	\$22.00	\$24.00	\$27.00
EarlyON	\$23.79	\$17.00	\$22.00	\$24.00	\$25.00
<b>Provincial level</b>	<b>\$24.90</b>	<b>\$15.00</b>	<b>\$22.00</b>	<b>\$24.00</b>	<b>\$27.00</b>
For-profit	\$22.37	\$16.00	\$20.00	\$22.00	\$24.00

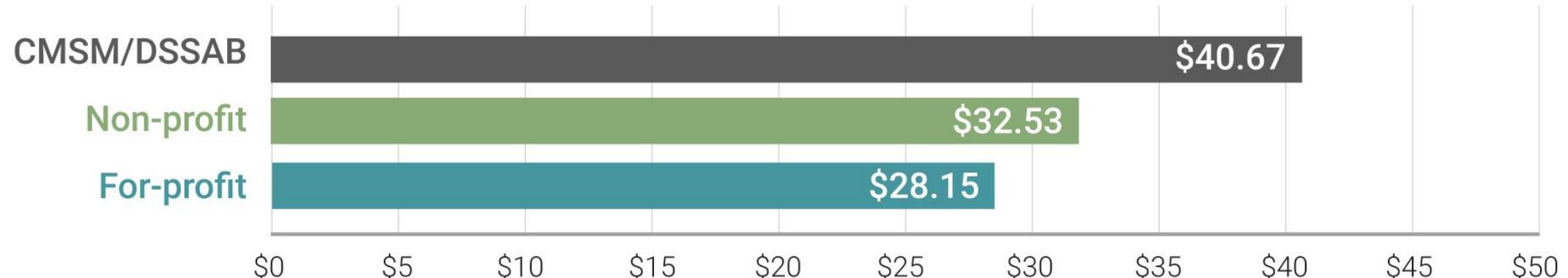
Starting in January 2024, the wage floor for RECEs in Ontario working in programs participating in CWELCC readjusted to \$23.86 per hour.

	Auspice				
	For-profit	Non-profit	CMSM/DSSAB	FDK	Average across auspice
<b>Central East</b>	\$22.98	\$27.76	\$31.80	\$27.35	<b>\$27.23</b>
<b>Central West</b>	\$22.60	\$26.37	\$33.69	\$28.02	<b>\$26.06</b>
<b>East</b>	\$23.38	\$25.43	\$28.09	\$28.30	<b>\$25.65</b>
<b>North</b>	\$23.09	\$25.60	\$27.08	\$27.13	<b>\$25.69</b>
<b>West</b>	\$22.69	\$24.75	\$31.70	\$28.73	<b>\$25.27</b>
<b>Lakeshore West</b>	\$23.25	\$25.15	\$31.41	\$27.32	<b>\$25.06</b>
<b>Average across regions</b>	<b>\$22.99</b>	<b>\$25.53</b>	<b>\$30.37</b>	<b>\$27.95</b>	<b>\$25.64</b>

NOTE: Auspice breakdown by region does not include post-secondary due to low sample size.

Starting in January 2024, the wage floor for RECEs in Ontario working in programs participating in CWELCC readjusted to \$23.86 per hour.

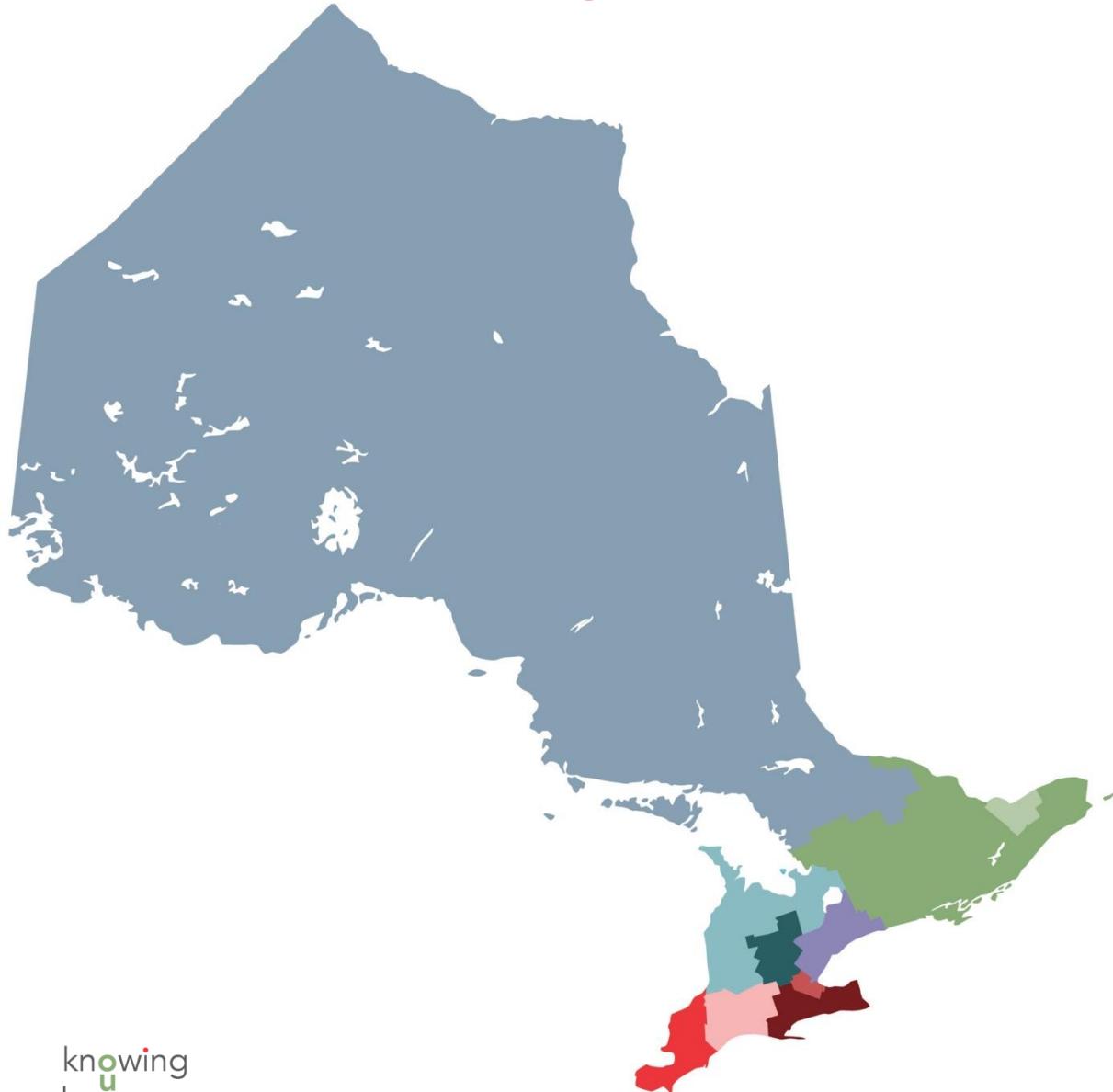
## Participant Reported Hourly Wages by Auspice Directors/Supervisors



Almost 95% director respondents report they have been registered with the CECE for less than 5 years



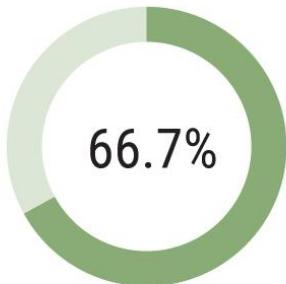
# Living Hourly Wage by Region



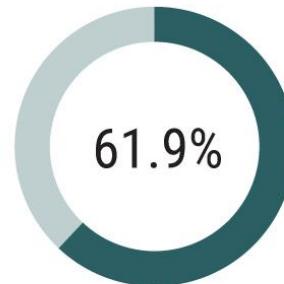
East	\$20.60
Dufferin Waterloo Guelph-Wellington	\$20.90
Brant Niagara Haldimand Norfolk	\$20.35
London Elgin Oxford	\$18.85
Southwest	\$18.65
Grey Bruce Perth Huron Simcoe	\$22.75
North	\$19.80
Ottawa	\$21.95
Greater Toronto Area	\$25.05
Hamilton	\$20.80



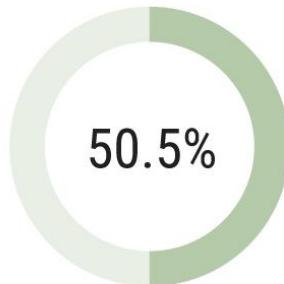
**RECEs**



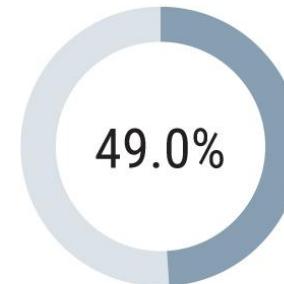
Central East



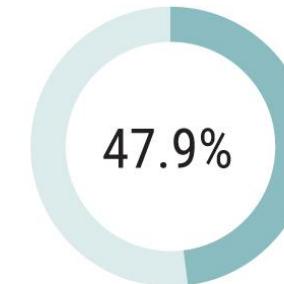
Central West



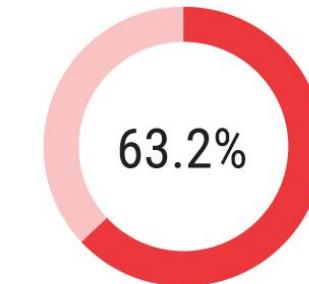
East



North



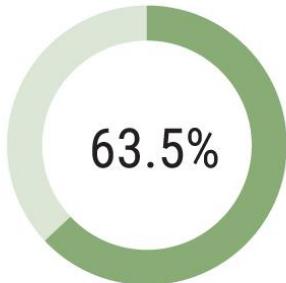
West



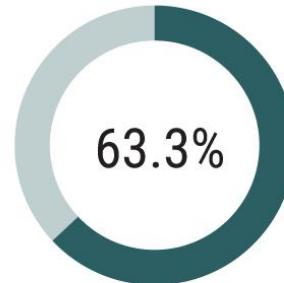
Lakeshore West



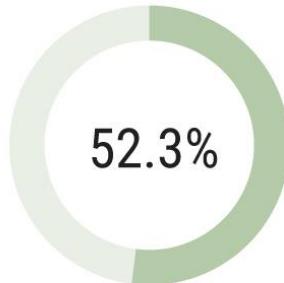
**Non-RECEs**



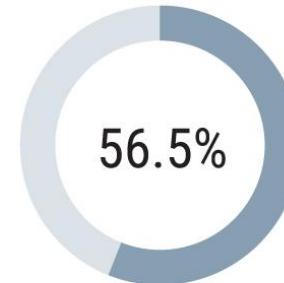
Central East



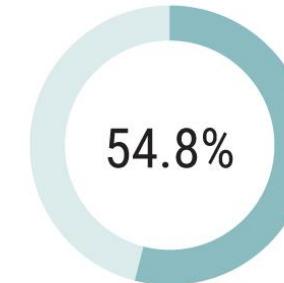
Central West



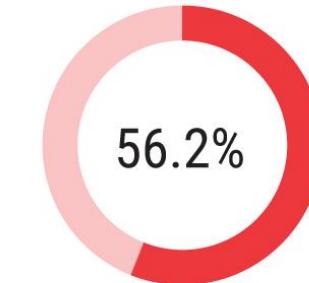
East



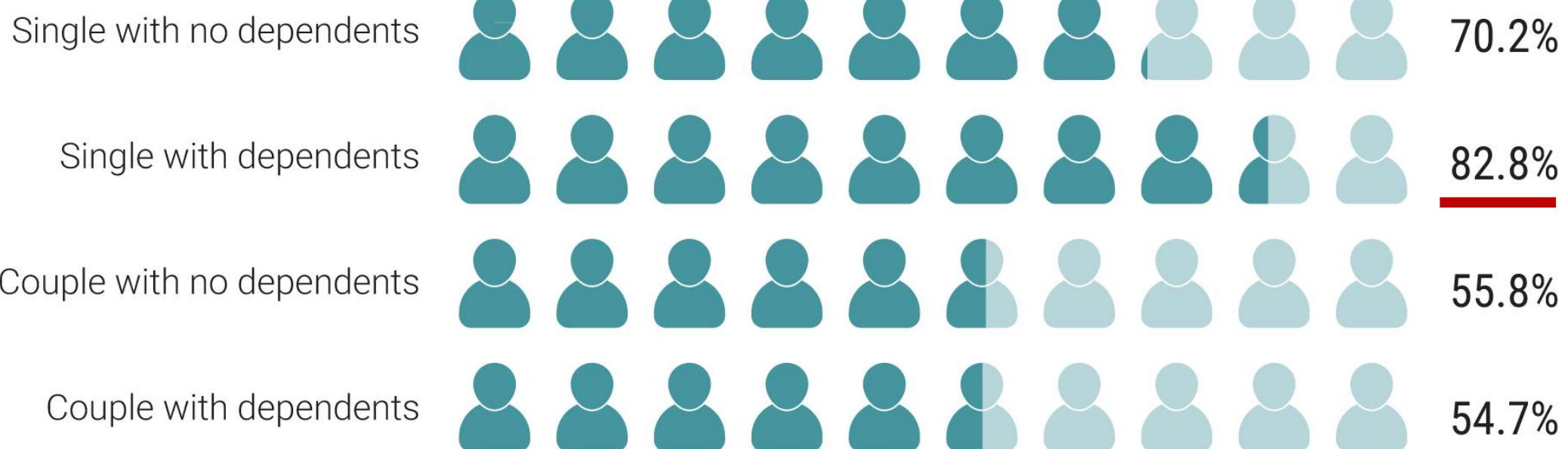
North

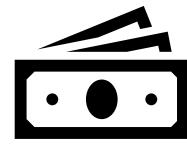


West



Lakeshore West

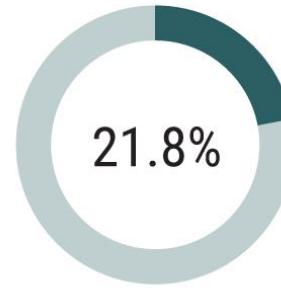




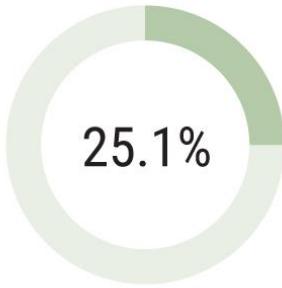
**RECEs**



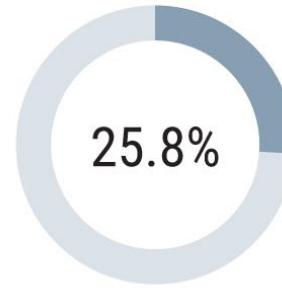
Central East



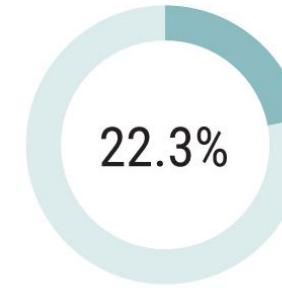
Central West



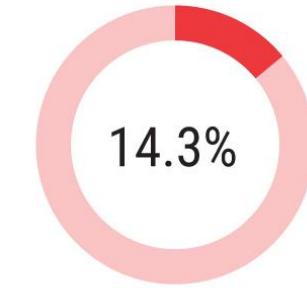
East



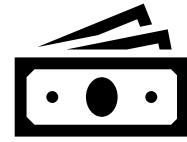
North



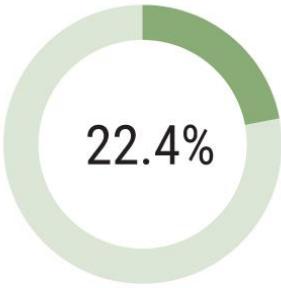
West



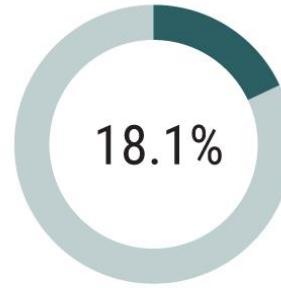
Lakeshore West



**Non-RECEs**



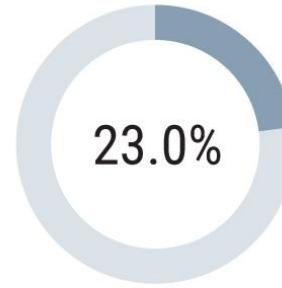
Central East



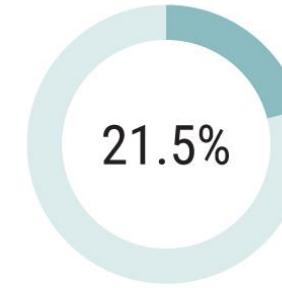
Central West



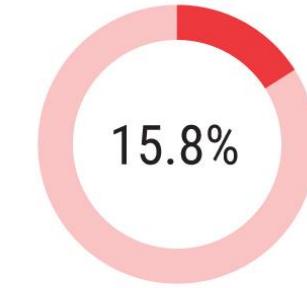
East



North



West



Lakeshore West

## Average Hourly Wage by Auspice and Union Status for RECE Respondents in Licensed Child Care



Starting in January 2024, the wage floor for RECEs in Ontario working in programs participating in CWELCC readjusted to \$23.86 per hour.



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u  
numbers** | Percentage of Access to Non-Mandatory Benefits by Auspice  
All Respondents

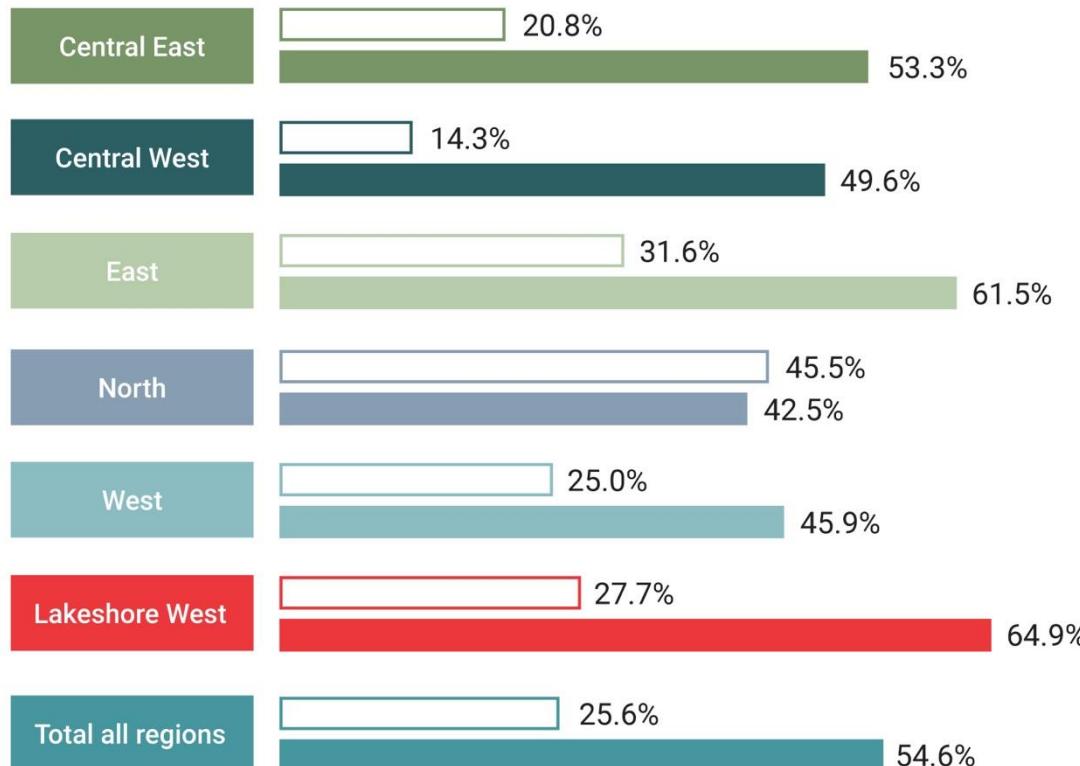
Benefit	For-profit	Non-profit	CMSM/ DSSAB	FDK	Unknown auspice	Study total
Paid sick days	59.1%	83.3%	83.0%	88.6%	75.0%	79.0%
Extended health benefits	50.8%	66.7%	78.4%	82.9%	58.9%	65.4%
Paid professional development	45.7%	63.5%	74.1%	52.9%	62.5%	60.3%
Paid bereavement leave	31.8%	63.9%	74.8%	79.1%	51.8%	59.5%
Pension benefit or RRSP contribution	23.3%	53.3%	71.8%	76.8%	62.5%	50.5%
Paid personal or mental health days	27.0%	52.5%	41.6%	49.4%	46.4%	46.8%
Paid programming time during workday	37.3%	49.2%	52.8%	9.9%	46.4%	45.0%
Paid meeting time during workday	38.6%	46.0%	63.0%	5.3%	60.7%	43.7%
Salary scale reflecting qualifications, responsibility, and seniority	13.9%	23.2%	46.2%	18.3%	19.6%	22.7%
Pay increase for obtaining new credential or degree in ECE	14.0%	14.1%	9.8%	1.5%	7.1%	13.0%
Parental leave top-up	5.6%	11.7%	24.9%	29.3%	12.5%	12.5%
Tuition assistance	7.1%	8.2%	21.6%	1.9%	12.5%	8.6%



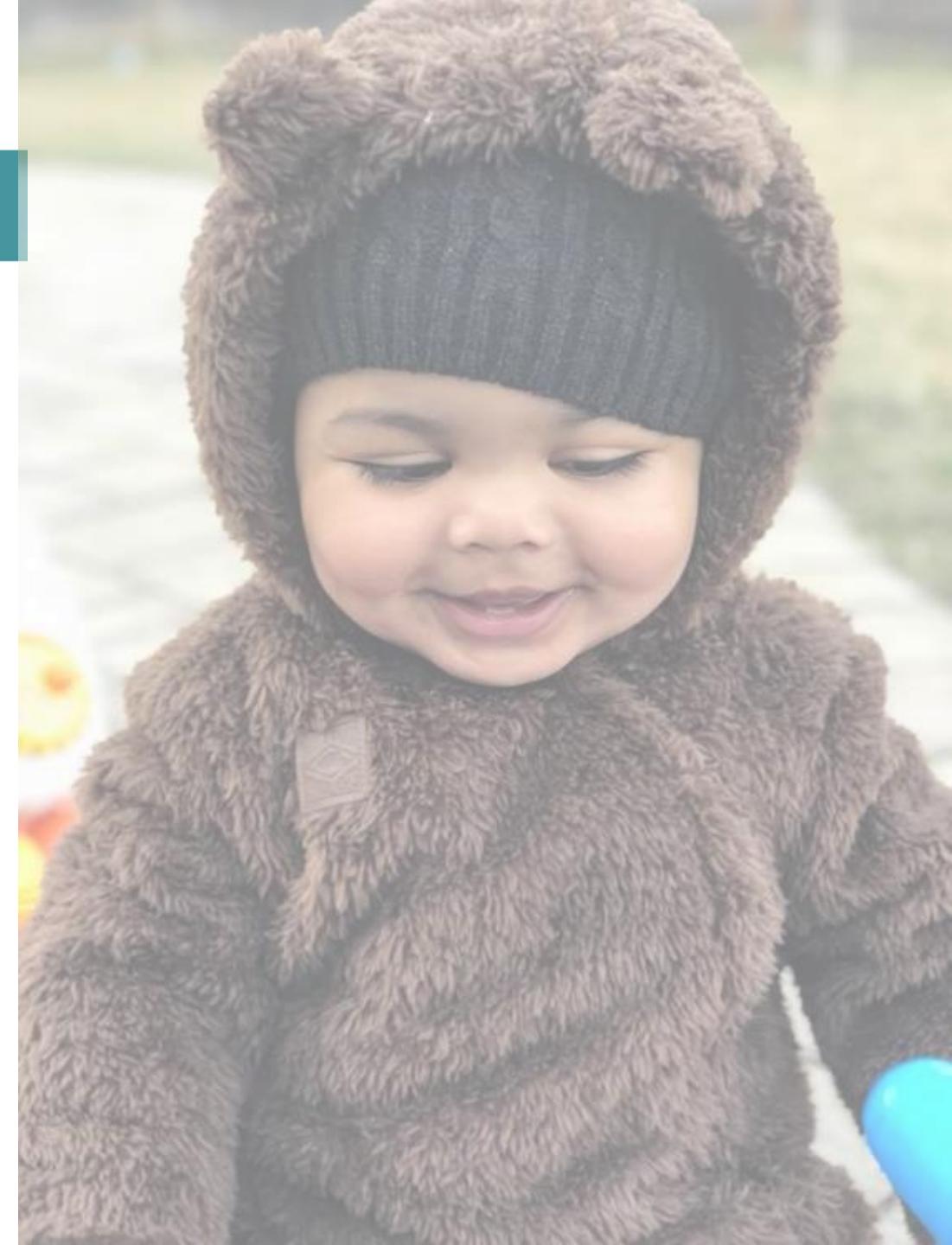
## Availability of Retirement Benefits by Auspice and Region

RECEs in licensed child care

For-profit      Non-profit



Note: Northern findings should be interpreted with caution due to the small sample size of for-profit providers.



# *Work Environment*

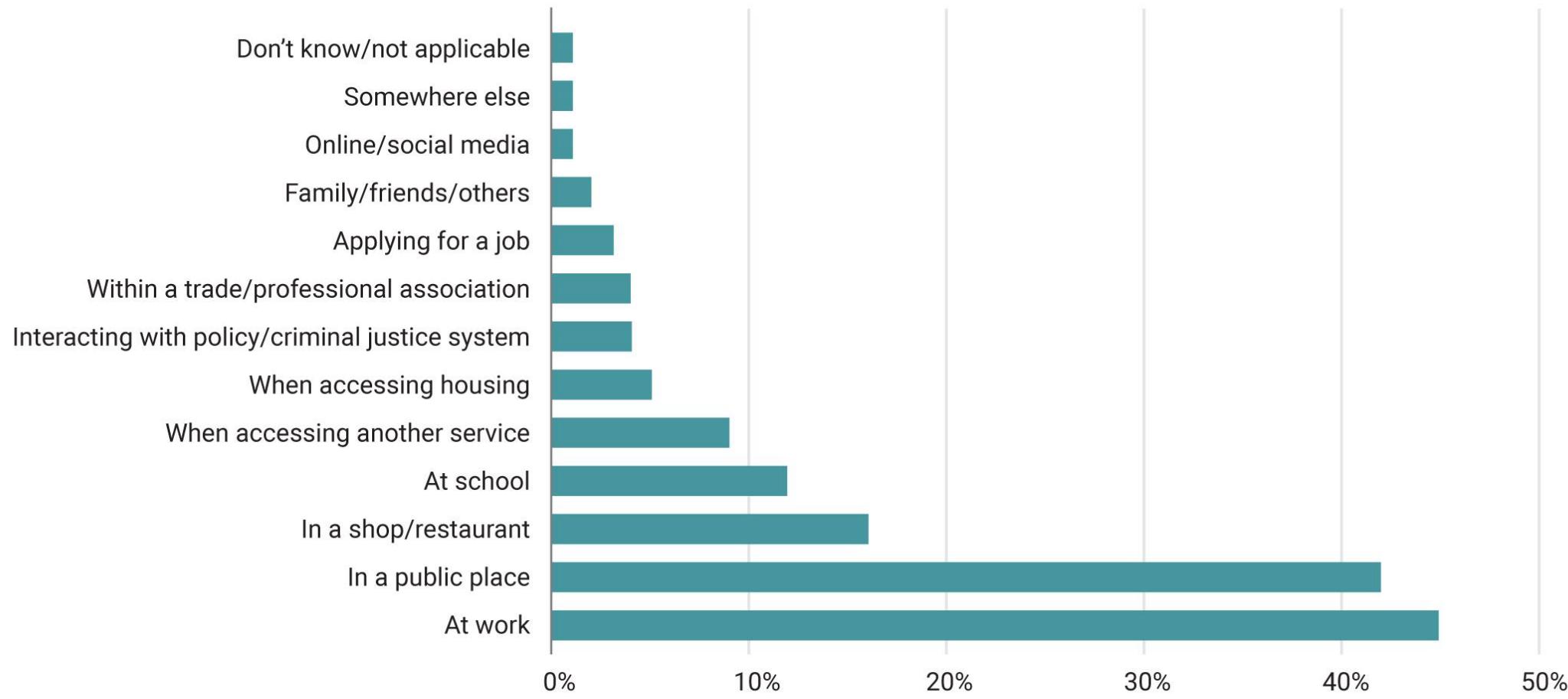


Professional development received in the last 12 months	For profit	Non-profit	CMSM / DSSAB	FDK	All
Supporting vulnerable families	20.4%	27.2%	36.4%	30.0%	26.7%
Cultural diversity in Early Years settings	35.4%	43.0%	51.5%	43.0%	42.2%
Anti-bias/anti-racism/anti-oppression education	34.9%	46.4%	55.7%	60.5%	45.7%
Supporting newcomer families	14.8%	17.8%	19.0%	19.4%	17.4%
Critical trauma-informed practice	18.5%	26.7%	37.4%	32.3%	26.2%
Incorporating land-based learning	15.0%	19.5%	24.9%	22.1%	19.2%
Making workplaces more accessible	22.5%	25.7%	34.1%	22.4%	25.5%
Supporting 2SLGBTQIA+ children and families	19.3%	27.1%	32.5%	29.3%	26.2%
Indigenous ways of knowing and being and decolonization	21.4%	29.0%	44.6%	40.3%	29.3%
Incorporating Afrocentric ways of being	10.3%	9.7%	12.1%	14.8%	10.3%
Supporting children with disabilities	38.1%	46.2%	53.8%	41.8%	45.0%

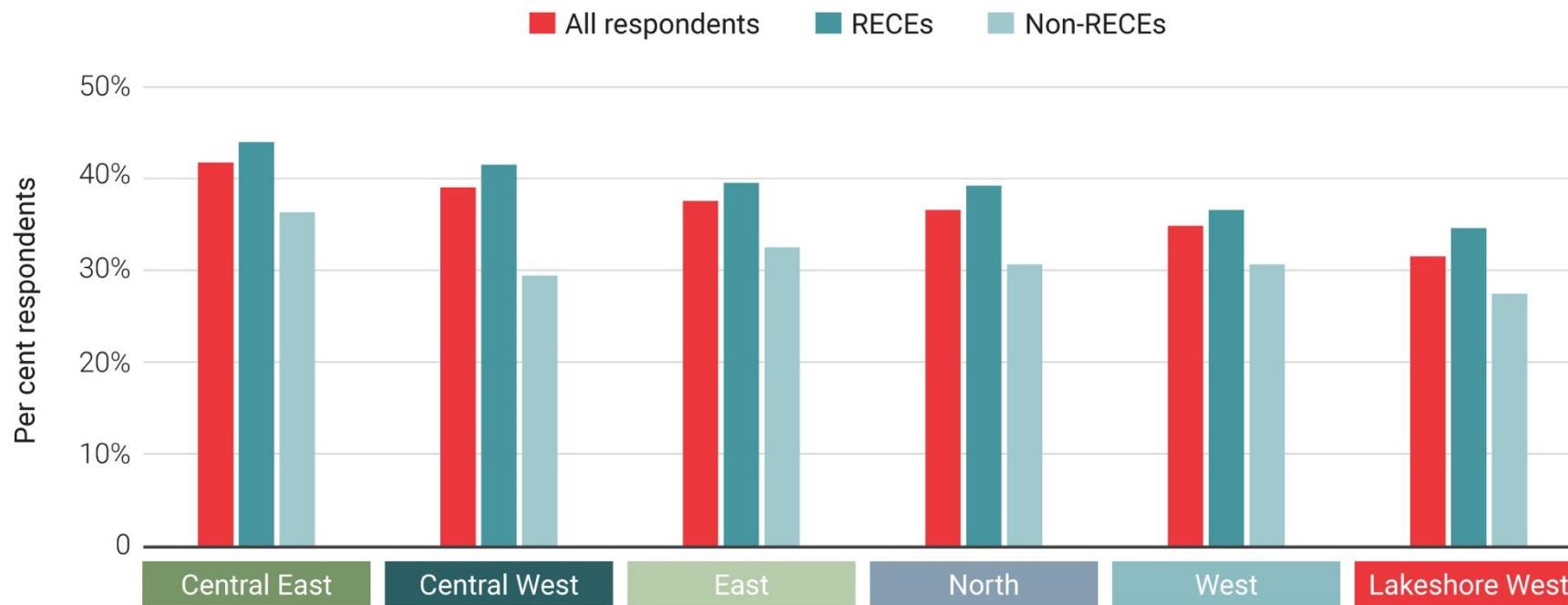
Professional development wanted by study participants	For profit	Non-profit	CMMS / DSSAB	FDK	All
Supporting vulnerable families	51.5%	48.3%	47.5%	40.3%	48.3%
Cultural diversity in Early Years settings	39.8%	33.5%	35.4%	27.4%	34.4%
Anti-bias/anti-racism/anti-oppression education	36.6%	29.2%	29.5%	15.6%	29.8%
Supporting newcomer families	49.8%	46.0%	53.1%	36.1%	46.6%
Critical trauma-informed practice	48.5%	42.5%	45.3%	35.0%	43.4%
Incorporating land-based learning	43.0%	38.3%	43.6%	31.6%	39.2%
Making workplaces more accessible	37.2%	31.9%	32.1%	21.3%	32.3%
Supporting 2SLGBTQIA+ children and families	40.7%	37.4%	44.6%	30.8%	38.1%
Indigenous ways of knowing and being and decolonization	41.4%	38.9%	36.4%	29.3%	38.7%
Incorporating Afrocentric ways of being	42.4%	41.7%	49.8%	27.4%	41.6%
Supporting children with disabilities	44.0%	40.6%	37.4%	41.1%	41.1%



Study by the Ontario Human Rights Commission



Adapted from: The Ontario Human Rights Commission. *TAKING THE PULSE People's opinions on human rights in Ontario*. Retrieved from: [https://www3.ohrc.on.ca/sites/default/files/Taking%20the%20pulse\\_Peoples%20opinions%20on%20human%20rights%20in%20Ontario\\_accessible\\_2017\\_2.pdf](https://www3.ohrc.on.ca/sites/default/files/Taking%20the%20pulse_Peoples%20opinions%20on%20human%20rights%20in%20Ontario_accessible_2017_2.pdf)



#### Management

Discrimination from management

63%



#### Colleagues

Discrimination from colleagues/staff

60%



#### Parents

Discrimination from parents/families

23%



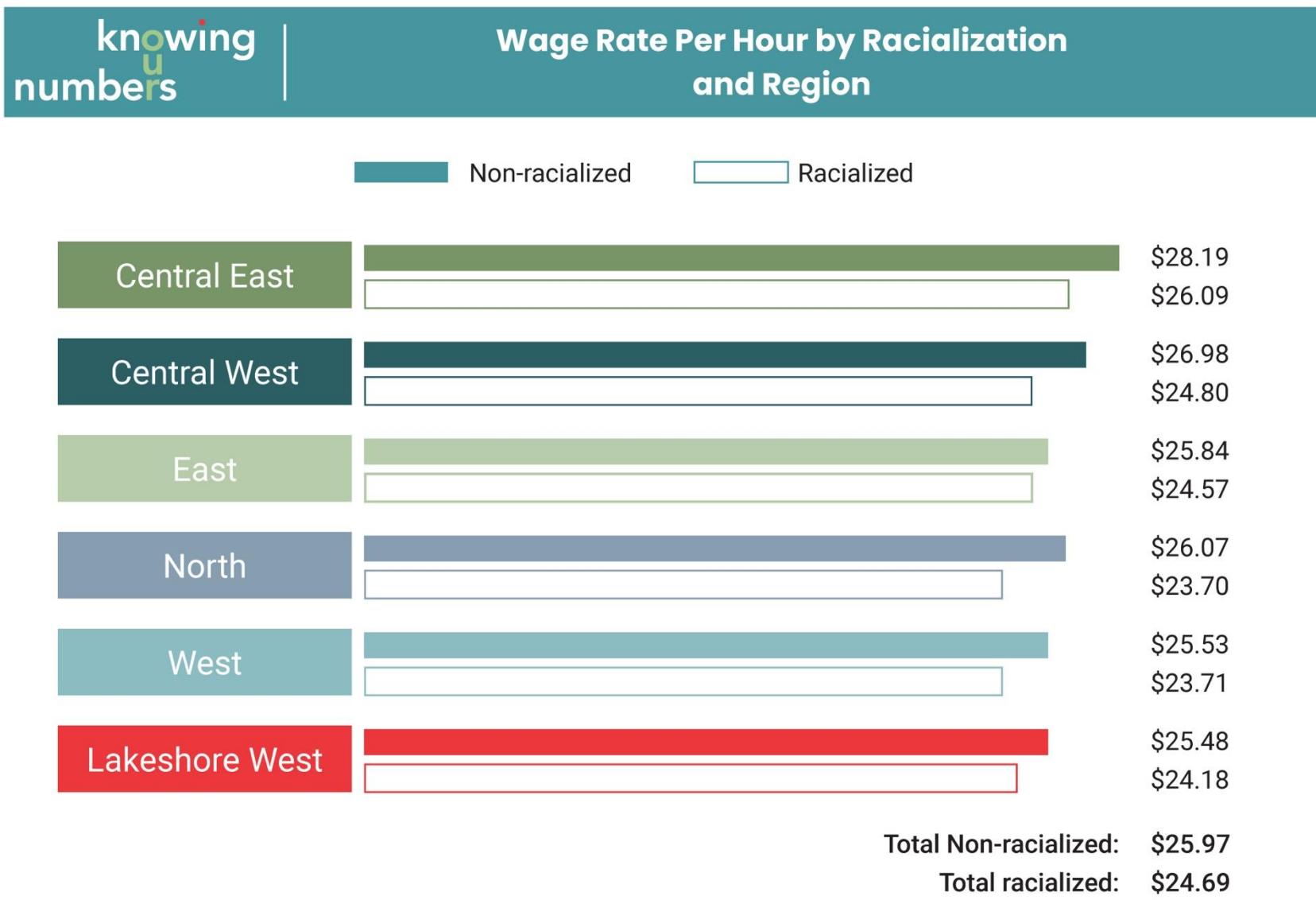
#### Children

Discrimination from children

7%



	<b>% of those who reported discrimination</b>	<b>% of total sample</b>
Bullying	54.3%	19.2%
Education or seniority	40.0%	14.1%
Mental health	21.8%	7.7%
Ageism	20.3%	7.2%
Racism	17.7%	6.3%
Weight/body prejudice	13.8%	4.9%
Language/accent	10.6%	3.8%
Sexism	8.2%	2.9%
Ableism	7.2%	2.6%
Religion or dress	7.1%	2.5%
Immigration	6.5%	2.3%
Homophobia	4.4%	1.6%



District	Non-RECEs	RECEs	Centre directors/supervisors
Central East	72.6%	47.0%	38.1%
Central West	65.1%	37.8%	33.3%
East	29.2%	11.8%	18.6%
North	26.5%	21.1%	15.7%
West	29.4%	10.8%	21.3%
Lakeshore West	44.2%	26.7%	24.1%
<b>Average</b>	<b>42.6%</b>	<b>22.9%</b>	<b>24.6%</b>

Note: Data for Directors/Supervisors was collected in a separate survey.

For-profit



Non-profit



Percentage of Respondents with Plans to Leave Sector  
within 5 Years by Region

	Plans to stay	Plans to leave	Not sure
	RECEs		
Central East	33.2%	34.2%	32.7%
Central West	33.6%	30.4%	36.0%
East	37.1%	21.6%	41.3%
North	38.5%	18.7%	42.8%
West	37.4%	20.8%	41.8%
Lakeshore West	36.6%	21.0%	42.4%
Average	36.3%	23.7%	40.1%
Non-RECEs			
Central East	42.6%	22.8%	34.6%
Central West	39.5%	23.3%	37.2%
East	31.0%	26.9%	42.1%
North	45.7%	17.4%	37.0%
West	38.4%	23.5%	38.0%
Lakeshore West	38.3%	24.9%	36.8%
Average	38.7%	23.7%	37.7%

64%

61%



## Percentage of Workforce Planning to Leave Sector by Program Language All Respondents

### ANGLOPHONE

63%

#### PLANS TO LEAVE/ NOT SURE

Participants who  
either report  
wanting to leave or  
not yet sure

37%

#### PLANS TO STAY

Participants who  
report not wanting  
to leave the sector

### FRANCOPHONE

72%

#### PLANS TO LEAVE/ NOT SURE

Participants who  
either report  
wanting to leave or  
not yet sure

28%

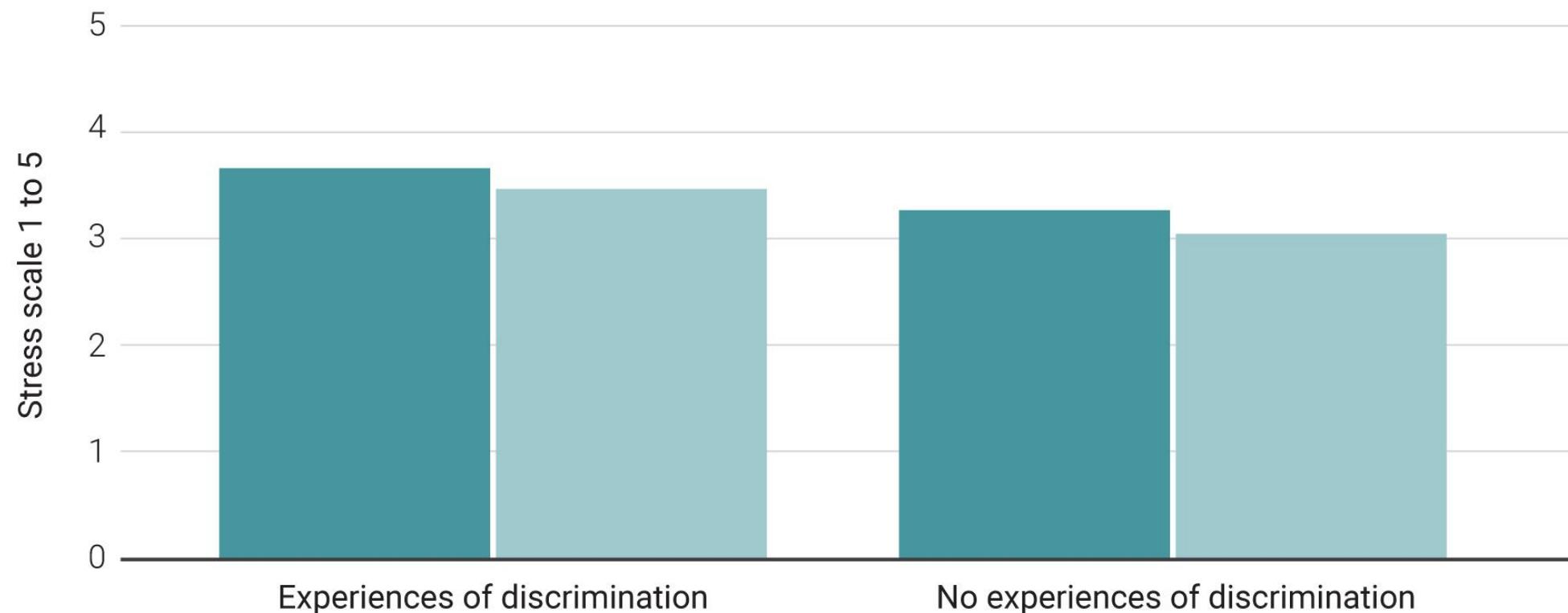
#### PLANS TO STAY

Participants who  
report not wanting  
to leave the sector

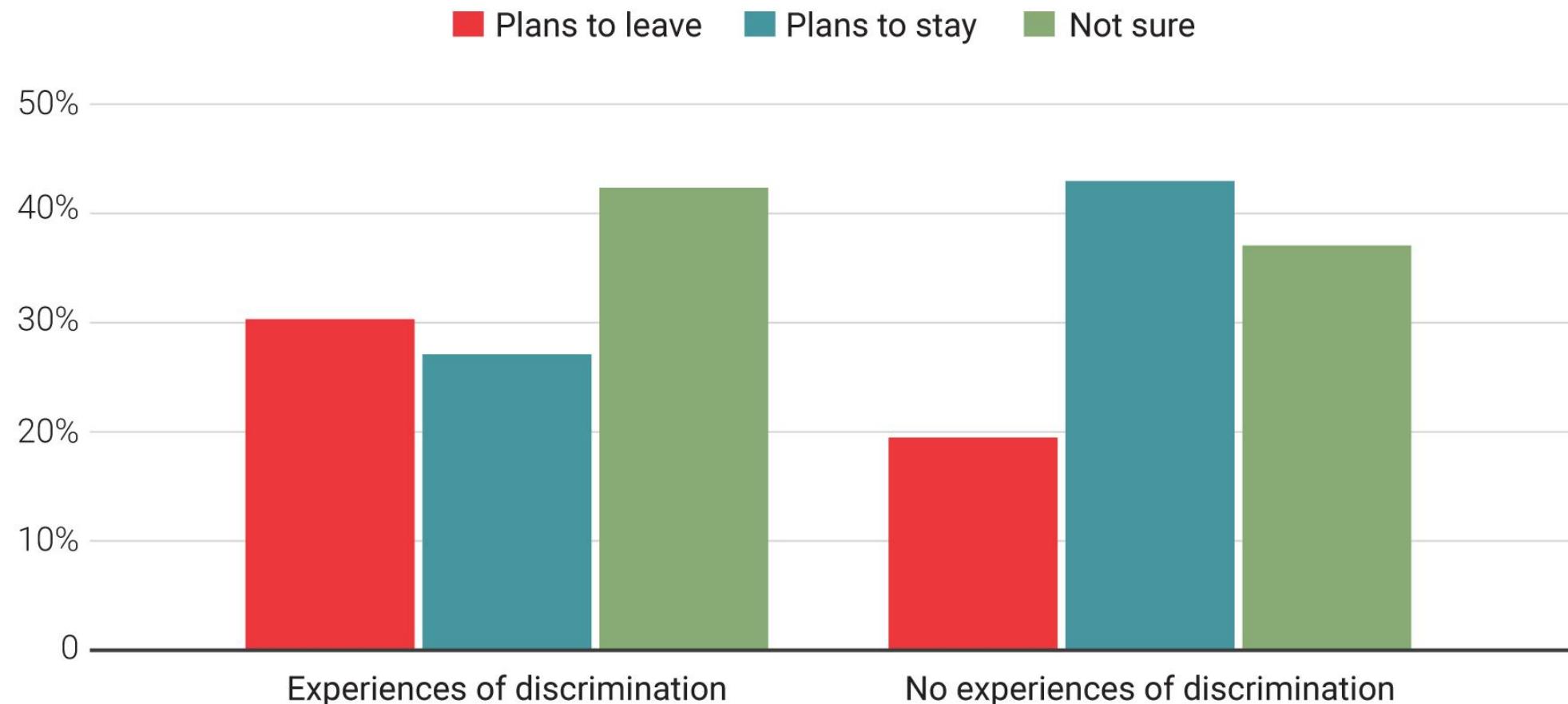
## Stress Level by RECE Status and Discrimination Experience

Scale of 1 (low stress) to 5 (high stress)

■ RECE ■ Non-RECE

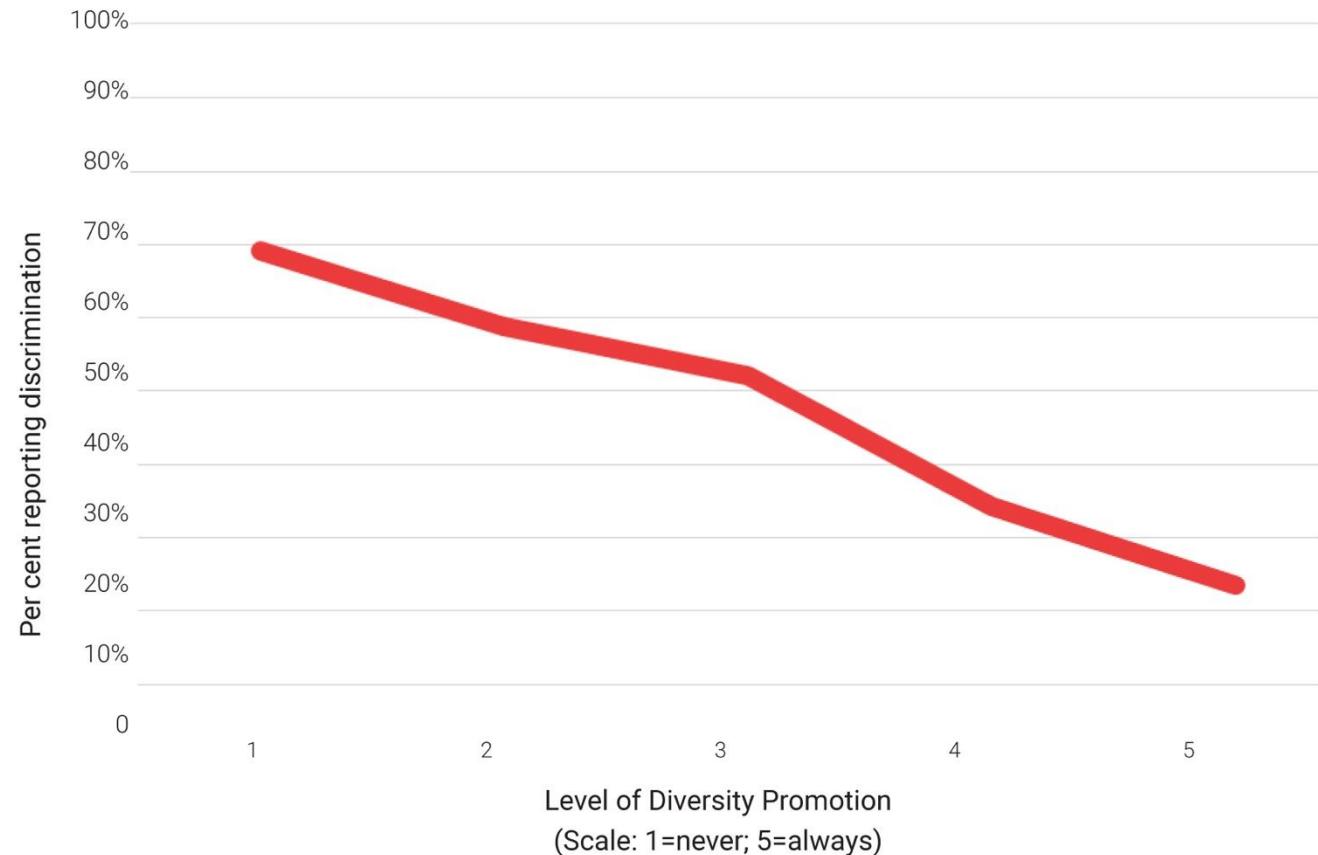


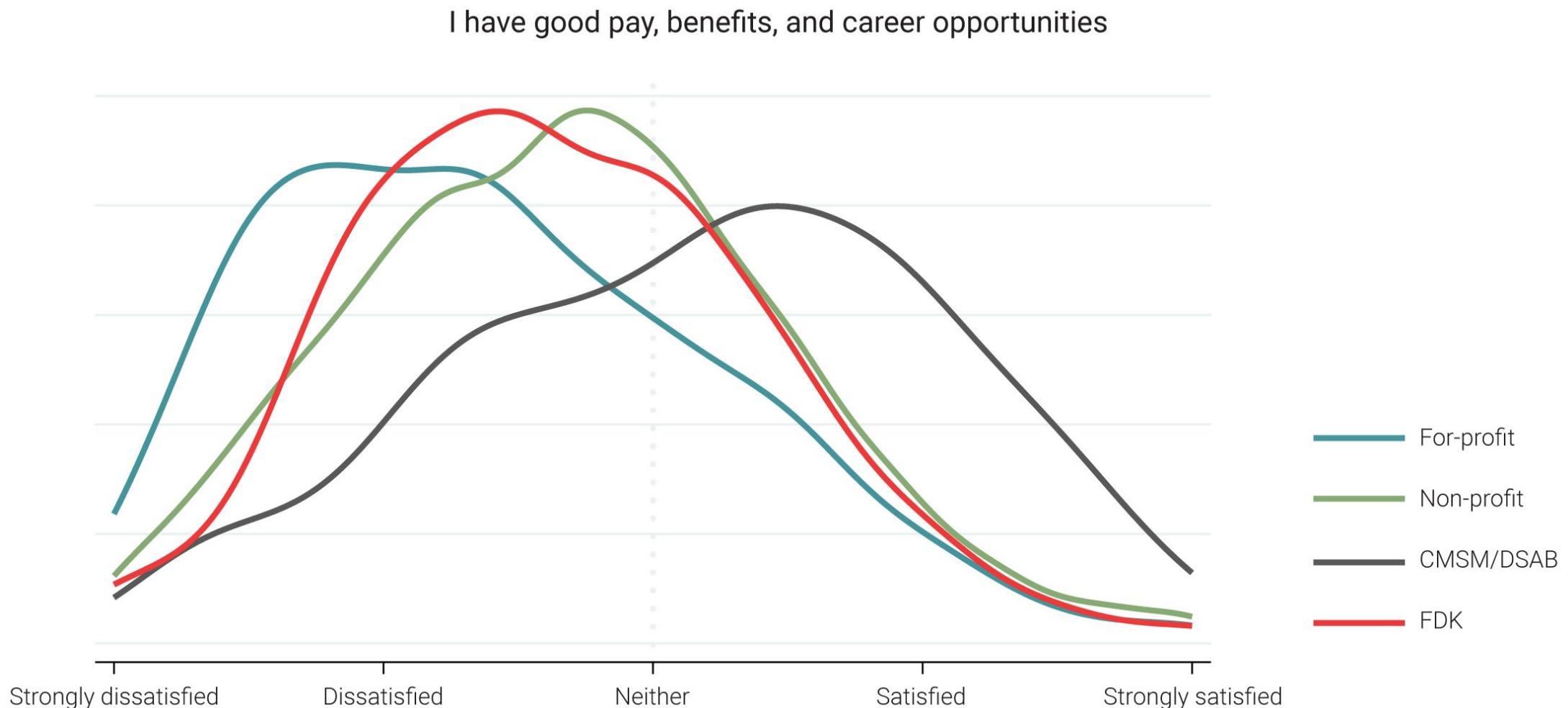
## Percentage Experiencing Discrimination and Plans to Leave Sector



## Discrimination by Level of Program Diversity, Equity, and Inclusion Promotion

All Respondents





Note: This is presented as a Kernel Density Plot in which the area below each of the individual lines equals to 1. It allows comparisons of the shape of individual distributions regardless of the total number of respondents in each group.

Scale of 1 (strongly disagree) to 5 (strongly agree)

	Auspice				
	For-profit	Non-profit	CMSM/DSSAB	FDK	Average across auspice
<b>Central East</b>	4.1	4.2	4.1	4.2	4.2
<b>Central West</b>	4.2	4.3	4.2	4.3	4.2
<b>East</b>	4.4	4.3	4.2	4.3	4.3
<b>North</b>	4.3	4.4	4.5	4.2	4.4
<b>West</b>	4.3	4.3	4.4	4.3	4.3
<b>Lakeshore West</b>	4.3	4.3	4.3	4.3	4.3
<b>Average across regions</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>

## Percentage of Workforce Respondents that Recommend a Career in the Early Years by RECE Status

	Yes	No	Not sure
Non-RECE	59.3%	17.5%	23.0%
RECE	43.4%	30.9%	25.7%
<b>Average across RECE Status</b>	<b>48.0%</b>	<b>27.1%</b>	<b>25.0%</b>

Note: All averages are weighted.

79.2%

YES

5.7%

NO

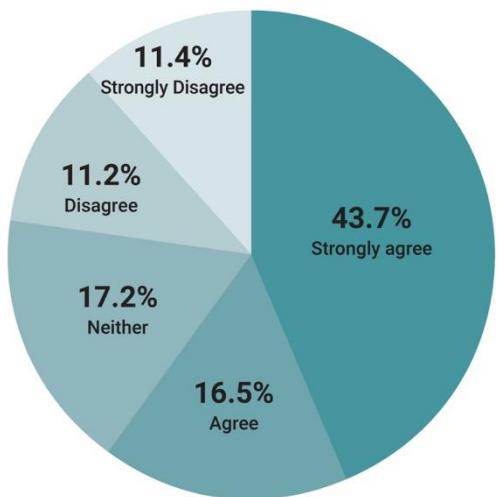
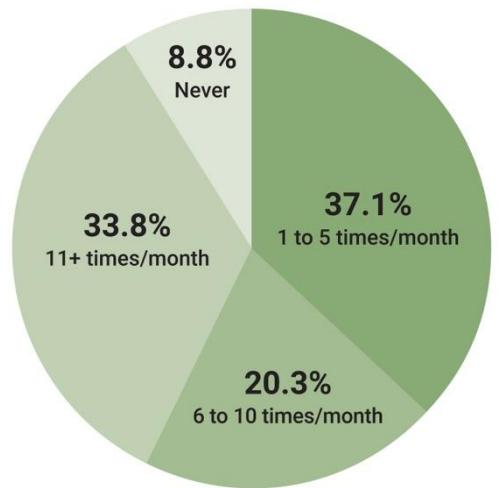
8.3%

NOT SURE

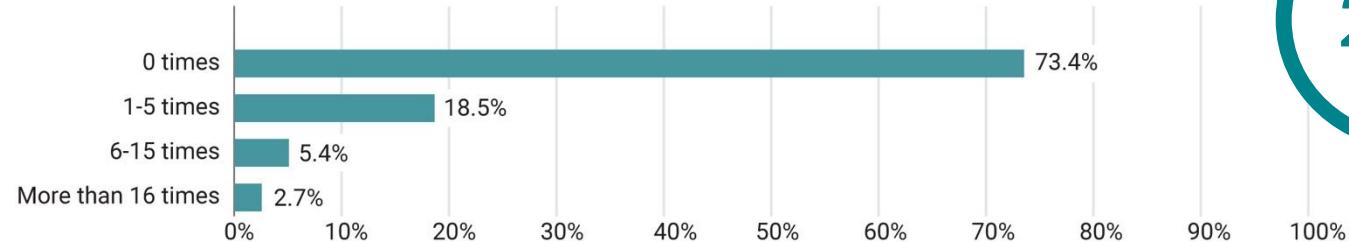
6.9%

N/A

# Workforce Shortages

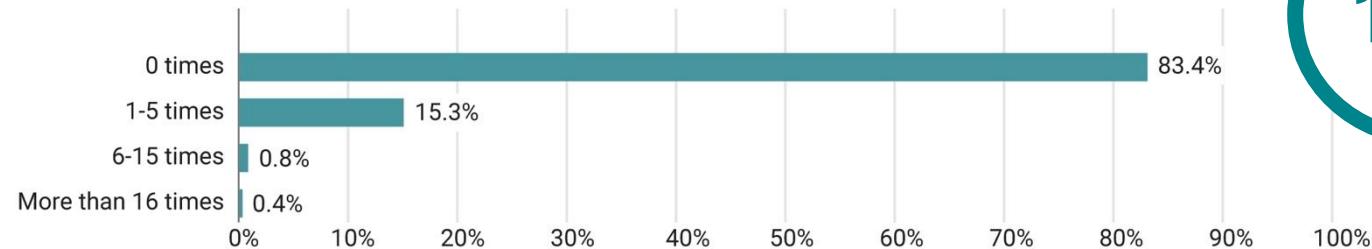


Percentage Reporting Frequency of Times in the  
Previous 12 Months Directors/Supervisors Sent Children  
with Disabilities Home Due to Staffing Shortages



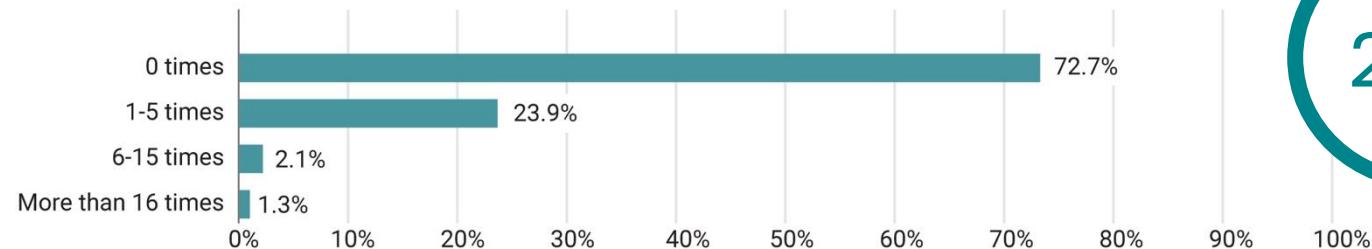
27%

Percentage Reporting Frequency of Times in the  
Previous 12 Months Directors/Supervisors De-enlisted  
Children with Disabilities Due to Staffing Shortages



17%

Percentage Reporting Frequency of Times in the  
Previous 12 Months Directors/Supervisors Denied Admission  
to Children with Disabilities Due to Staffing Shortages



27%



**01** Appropriate salary  
2,387 (52%)

**02** Improved benefits  
1,875 (41%)

**03** Support for children with  
emotional and behavioural needs  
1,544 (34%)

**04** Supports for children with disabilities  
1,366 (30%)

**05** Paid preparation time  
1,366 (30%)

**06** Respect for the work  
1,355 (29%)

**07** Improved career opportunities  
1,289 (28%)

**08** Lower child to educator ratios  
1,194 (26%)

**09** Educator mental health support  
1,139 (25%)

**10** Regular paid breaks  
968 (21%)

**01** Appropriate salary  
2,846 (62%)

**02** Respect for the work  
2,798 (61%)

**03** Support for children with  
emotional and behavioural needs  
2,412 (52%)

**04** Supports for children with disabilities  
2,359 (51%)

**05** Improved benefits  
2,355 (51%)

**06** Lower child to educator ratios  
2,256 (49%)

**07** Paid preparation time  
2,034 (44%)

**08** Improved career opportunities  
1,816 (40%)

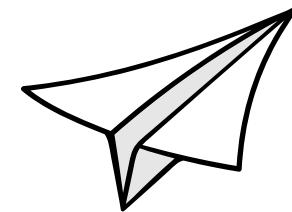
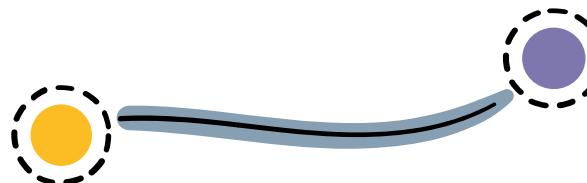
**09** More full-time positions  
1,722 (37%)

**10** Educator mental health support  
1,633 (36%)

# Next steps...

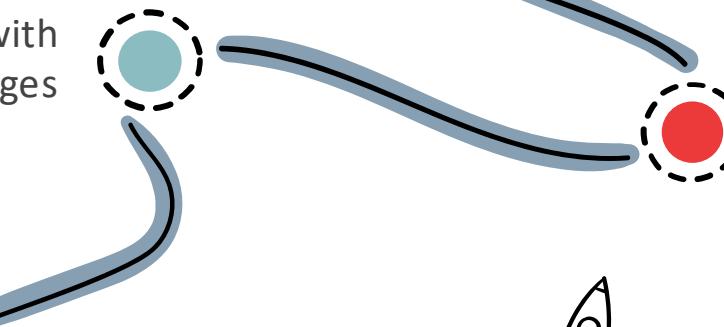


Focus on public education of the importance of ECE to children, families, and society



Continue to support regional professional learning initiatives

Establish of cross-provincial roundtable with SSMs, researchers, and training colleges



Continue partnership between KON team and SSMs to support evidence-based alignment

Examine feasibility of repeated waves of data collection to evaluate the impact of policy changes and investments



T H A N K   Y O U



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knowing  
numbers

connaître  
chiffres